

**City of Albuquerque**  
**Municipal Golf advisory Board**  
**Agenda**  
**19, May 2022, 3:00-4:30 pm**  
**Los Altos Banquet Room**

1. Meeting is called to order and roll taken (3:00-3:01)
2. Introductions (3:02-3:03)
3. Review of minute (last meeting April 21, 2022) (3:04-3:05)
4. Public Comments (3:06-3:10)
5. Golf Management reports and updates (3:11-3:30)
  - a. Personnel updates
  - b. Rounds and Revenue Report
  - c. Current Projects
6. Concessionaires Comments (3:31-3:35)
7. Advisor Board Comments (3:36-4:00)
8. Old Business (4:01-4:20)
  - a. Rates – 9 hole/Senior
  - b. Senior /Youth Representatives
  - c. Women’s City Championship
9. New Business (4:21-4:25)
10. Next Meeting- June 16, 2022 Arroyo Del Oso Cafe

**City of Albuquerque**  
**Municipal Golf Advisory Board Minutes**  
**Meeting Held 4/22/2022**  
**Location: Ladera Banquet Room**

In attendance			
Denise Foor	ADO Women's	Dave Salas	COA, Golf Management
Dan Hedges	ADO Men's	Henry Rodarte	COA, Golf Management
Dan Turnham	Los Altos Men's	Gabriel Moreno	COA, Golf Management
Karla DeGroft	Los Altos Women's	Melissa DeHerrera	COA, Golf Management
Cris Grover	Ladera Women's	David Simon	Director/PRD
Tommy Borst	Ladera Men's		
	PDS Women's		
	PDS Men's	Ellen Dunn	Public
	Youth Golfers		
	Senior Golfers		
Deb Thrall	At Large		
	PDS Concessionaire		
	Los Altos Concessionaire		
Bill Harvey	Ladera Concessionaire		
	Arroyo Del Oso Concessionaire		

Meeting was called to order at 3:00pm by Deb Thrall

**Introductions**

Deb Thrall opened the Golf Advisory Board (GAB) meeting dialogue. We went around having self-introductions of everyone in attendance which included : Board Members and City Staff.

**Minutes**

Minutes were reviewed from the last meeting. In the minutes for 03/17/2022, Regine Dubay comments did not make sense and will be revisited and revised.

## **Approval of revised minutes**

Mark and Denise seconded.

## **Public Comments**

**Ellen Dunn reported:** A gentleman by the name Jim Crane mentioned the new trees at Ladera need to be watered. Dave responded that they were going to put bubblers on them.

## **Golf Management Reports and Updates**

### **Personnel Updates**

#### **Dave Salas reported:**

Irrigator: Roger Martinez starts on 04/25/2022.  
Utility Repairer Ladera: Waiting on interviews  
Utility Repairer PDS: Waiting on interviews  
Park Maintenance Worker: Matthew Baca starts on 04/25/2022

Dave stated the future projects are:

**Capital Outlay** - LD Plan and design of: 525k

Cantina, new exit door at Proshop, Electrical to gazebo, Night range lighting-Still in Planning

PDS Plan and design of: 100k

Building improvements, Outdoor seating improvements-Still in Planning

Los Altos plan and design of: 50k

Outdoor seating improvements, Still in Planning

GO Bond IM

Golf course equipment Purchased 500k – 2 Turf Aerators, Bunker & Field rake, back hoe, compact utility tractor has been submitted for purchasing. Delivery is TBD. Roof ADO café, Roof LD Shop Scheduled, Netting #14 and #16 LA, Parking lot lights LA in Planning, Parking lot lights PDS In Planning, Range lights PDS In Planning

#### **Current Projects:**

Quotes for ADO wreck In Planning, new wreck at ADO, Spring Aeration LD, PDS and LA-complete, drain at LD cart barn Vince waiting on B&D camera, LA Culvert along #8 drain Culvert is lacking backfill, Intrusion Alarms ADO, LA and PDS, New, more secure Road gate at ADO, 40 new trees planted.

#### **Completed Projects:**

Herbicide Apps for Brassbutton

## **Rounds and Revenue**

### **Gabe Moreno reported: Needs correct #'s**

For monthly comparisons from February 2022 to March 2022 we were up 53% in rounds, up 55% in green fee revenue, up 51% in pass revenue, and down 54% in total revenue. Comparing FY22 to FY21, we are up 3.8% in rounds, up 6.5% in green fee revenue, up 24.3 % in pass revenue, resulting in us being up 8.2% in total revenue.

For monthly comparisons from January to February 2022 we were down 49.22% in rounds, down 61.27% in green fee revenue, up 16.03% in pass revenue, and down 50.05% in total revenue.

Comparing FY22 to FY21, we are up 5% in rounds, up 7.50% in green fee revenue, up 29% in pass revenue, resulting in us being up 9% in total revenue.

For FY22 through March 2022 golf Revenue was \$3,971,739.04 minus Expenses \$2,820,445.37 = \$1,151,293.67 net profit.

## **Concessionaire Comments**

**Bill Harvey of Ladera** – Complimented the grounds keeping staff on the top dressing. He said it was the best he has seen.

## **Golf Advisory Board (GAB) Member Comments**

**Denise Foor reported:** There are bare spots at ADO on the back 9 and 15 going towards par 3, par 5. Dave stated that they were spraying and seeding. The cart paths on the dam 9 are looking good. Played the executive course at LA and noticed a lot of damage in front of the greens. There were no complaints from the ladies.

**Mark Holeman reported:** asked about gift cards and how they get awarded in tournaments. What is the split difference with the Golf administration and concessionaires and if they can be used at all the golf courses. Dave/Gabe replied that yes, the gift cards can be used at all the courses and there is a percentage of the cards that get split up when reconciled for greens fees and the concessionaires.

**Dan Hedges reported:** Stated the putting green at LA #8 netting may need to be added. The culvert does leak and suggested pouring concrete to fix issue. Dave let him know that Lorenzo was aware and was going to add cobblestone. Mentioned that the Brassbutton kill was successful and now is a good time to fill the holes with sand. There is a slow recovery on the back of 17 but just might be weather related.

**Dan Turnham reported:** Stated the putting green at LA #8 netting may need to be added. The culvert does leak and suggested pouring concrete to fix issue. Dave let him know that Lorenzo was aware and was going to add cobblestone. Mentioned that the Brassbutton kill was

successful and now is a good time to fill the holes with sand. There is a slow recovery on the back of 17 but just might be weather related.

**Karla DeGroft reported:** That she got compliments on the restrooms and food service area. Wondering if there could be more signage at the entrance noting that the course is for golf only so we can enforce at LA. There was an incident with the public causing a nuisance on the fairway. This is a safety concern. Dave suggested the best option is to call APD. She was concerned about the mistletoe up in the trees at Ladera. Was told by various that the mistletoe will not harm it has been in the trees for many years.

**Tommy Borst reported:** Played the 9 holes on Tuesday and said the greens were in good shape. Had an issue with maintenance workers on the greens while he was trying to play. Wondering if the workers should wear hard hats for any safety equipment. Dave suggested no due to them understanding and are trained on how to be knowledgeable about safety when on the field. What type of OSHA training do they get? Stone markers are not correct, but funding is needed to fix this. Discussed options on how to pay for it. Noted that Henry had stated the stone markers had been updated. They do have the split tee colors on them now, but the yardage is not adjusted.

**Cris Grover:** She noted that the restrooms, both on the course and in the clubhouse, need to be cleaned regularly. Field restrooms look bad, Deb requested that Dave get the paperwork for the actual date as to when the restrooms were upgraded.

**Deb Thrall reported:**

- 1) Changes in Agenda –
  - a. Addition of Current Projects to Mgmt. Report is well received
  - b. Addition of Suggested Time Allotment to the agenda - needs to be adjusted so that the Board can spend more time on talking about how they can share positive project information with the public and get public support for more funding.
- 2) Review of finances –
  - a. Set up meeting with (505) 768-5321 Joey Rowe in July
- 3) Written Reports –
  - a. To make it easier for Melissa to incorporate comments in the minutes and facilitate less time spent during meeting. Also, Dave can respond to reports prior to meeting if needed to also lessen time discussing during the meeting.
- 4) Parks and Rec Advisory Board - need to work cooperatively with this Board as per our directive.

**Concerns:**

**I – Non-safety/health concerns – Public Information Requirement –  
Dave said he sent to new city PIO for posting**

- 1) - Post agendas
  - a. 2021 - Oct, Nov
  - b. 2022 - Jan, Feb, March, April
- 2) - Post Minutes for
  - a. 2020 – November is only minutes posted for that year

- b. 2021 – April and June are only minutes posted for that year
- c.2022 – Need Jan, Feb and March

## **II - Issues resolved from 3/17/22 report**

### **1) Schedule maintenance of drainage for Ladera near the cart barn. (10/15/21)**

Sewer system is being investigated for a more permanent fix with a snake being run through it.

**2) Appropriate signage for Los Altos, PDS and Ladera on fences. (11/15/21)** Signs have been posted but need more around the course as public still enters from all sides.

**Dave Simon:** reported that he would like to attend meetings as often as he can and thanked everyone for their help. Talked about the importance of the GAB in sharing information with the members back at their courses, the public and elected officials. Talked about the funding received and how it will be spent. Spoke about the lifetime passes and that they are not guaranteed or an entitlement. Lifetime passes is based on multiple factors. These passes need to be advertised more by the city as many don't know about it. Was informed of the request by Maintenance workers at LA in terms of sharing parking with Animal Control as per moving large equipment around.

## **Old Business**

**Rates -** Discussion was brought up if 9-hole rates should be raised. Tabled until next meeting. Denise recommended change for Disc Golf. What are the changes?

**Senior/Youth Representatives-**Proposed Senior representative Barbara Lail and Youth representative Cal Lanouette. Dave has talked to constituent services and she was going to move to the next step but has not been introduced in the council for approval yet. Board was encouraged to call Helen Maestas 505-768-3322 Director of Public Affairs to offer support

**Women's City Championship** – Karla reported that Save the Date had been sent. Deb reported that they have chosen the Dreamcenter/Harbour House Charity for the tournament which supports resources for homeless teenagers. They are waiting on official confirmation from the city. The next meeting of the committee will be Thursday May 12<sup>th</sup> at 2 pm at Ladera.

## **New Business**

**Consent Agenda** -To give more time for Member Input, Board agreed to consent agenda for next meeting for the Fiscal and Personnel Reports. We will receive these ahead of the meeting so that the Board will have time to go over them.

**GAB Members Notes** - Board members will send in notes to Melissa for the agenda.

**Golf App** - New Golf app for teetime signups progress

Meeting adjourned at 4:52 pm – Denise Motioned, Karla second

Next Meeting will be held via Los Altos: 5/19/2022

Approved by: Denise Foor

Deb Thrall/ Denise Foor

**FY 2022 Golf Management Division - Rounds and Revenue**

Fiscal Year 22	Arroyo del Oso			Ladera			Los Altos			Puerto del Sol			GMD			Total Rounds	Total Green Fee Revenue	Total Golf Pass Revenue	Total Golf Pass & Green Fee Revenue
	Rounds	Green Fee Revenue	Golf Pass Revenue	Rounds	Green Fee Revenue	Golf Pass Revenue	Rounds	Green Fee Revenue	Golf Pass Revenue	Rounds	Green Fee Revenue	Golf Pass Revenue	Rounds	Green Fee Revenue	Golf Pass Revenue				
July	10,021	\$ 181,745	\$ 8,624	7,609	\$ 117,262	\$ 15,538	7,308	\$ 111,775	\$ 18,190	4,334	\$ 56,934	\$ 1,505	\$ 12,281	29,272	\$ 467,716	\$ 56,138	\$ 523,854		
August	9,340	\$ 168,566	\$ 8,343	7,632	\$ 113,784	\$ 11,567	7,207	\$ 109,207	\$ 16,871	4,324	\$ 54,774	\$ 3,667	\$ 12,281	28,500	\$ 446,331	\$ 44,048	\$ 490,378		
September	8,365	\$ 147,448	\$ 8,033	6,541	\$ 96,424	\$ 8,271	6,491	\$ 100,011	\$ 3,010	3,379	\$ 45,407	\$ 2,995	\$ 7,557	24,776	\$ 389,291	\$ 29,067	\$ 418,357		
October	7,880	\$ 142,803	\$ 2,714	6,046	\$ 91,940	\$ 11,062	6,190	\$ 94,409	\$ 6,314	3,314	\$ 45,251	\$ 1,814	\$ 3,552	23,430	\$ 374,404	\$ 25,457	\$ 399,861		
November	7,006	\$ 120,999	\$ 4,714	5,360	\$ 76,496	\$ 7,148	5,084	\$ 63,855	\$ 8,206	2,473	\$ 32,383	\$ 3,314	\$ 3,010	19,903	\$ 289,242	\$ 26,471	\$ 315,714		
December (Closed 25th)	4,750	\$ 77,127	\$ 15,995	3,920	\$ 45,279	\$ 3,319	3,384	\$ 42,705	\$ 4,819	1,684	\$ 20,441	\$ -	\$ 7,390	13,338	\$ 185,552	\$ 31,524	\$ 217,076		
January	5,484	\$ 87,578	\$ 10,824	4,219	\$ 55,877	\$ 11,133	3,891	\$ 50,678	\$ 17,843	1,973	\$ 24,843	\$ 3,667	\$ 7,133	13,338	\$ 185,552	\$ 50,600	\$ 236,152		
February (Closed 2 & 17-24 Snow)	4,202	\$ 69,526	\$ 10,705	3,512	\$ 47,468	\$ 8,448	3,087	\$ 42,470	\$ 10,086	1,494	\$ 19,297	\$ -	\$ 4,800	12,275	\$ 178,760	\$ 34,038	\$ 212,798		
March (Closed 22-23 Snow)	6,630	\$ 108,481	\$ 13,057	5,371	\$ 74,683	\$ 12,024	4,727	\$ 64,674	\$ 15,676	2,556	\$ 32,580	\$ -	\$ 9,229	19,284	\$ 280,397	\$ 49,966	\$ 330,363		
April	8,103	\$ 137,080	\$ -	6,120	\$ 87,088	\$ -	6,170	\$ 89,328	\$ -	3,105	\$ 41,202	\$ -	\$ 47,629	23,498	\$ 354,698	\$ 47,629	\$ 402,326		
May		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		0	\$ -	\$ -	\$ -		
June		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		0	\$ -	\$ -	\$ -		
<b>Total FY22</b>	<b>71,981</b>	<b>\$ 1,241,353</b>	<b>\$ 83,009</b>	<b>55,930</b>	<b>\$ 806,301</b>	<b>\$ 88,509</b>	<b>53,499</b>	<b>\$ 774,622</b>	<b>\$ 101,095</b>	<b>28,433</b>	<b>\$ 373,093</b>	<b>\$ 15,995</b>	<b>\$ 106,348</b>	<b>209,643</b>	<b>\$ 3,195,568</b>	<b>\$ 394,957</b>	<b>\$ 3,590,525</b>		

NOTE: Starting April 1, 2022, all Annual Pass Sales/Renewals are only done at the Golf Management Office causing Golf Pass Revenue to show up only at GMD.

FY22 vs. FY21			
Rounds	Green Fee Revenue	Total Golf Pass Revenue	Total Golf Pass & Green Fee Revenue
209,843	3,195,368	394,957	3,590,325
203,132	3,014,727	326,861	3,341,588
<b>3.30%</b>	<b>5.99%</b>	<b>20.83%</b>	<b>7.44%</b>
<b>6.71%</b>	<b>\$ 180,641</b>	<b>\$ 68,096</b>	<b>\$ 248,737</b>
<b>31.59%</b>	<b>40.04%</b>	<b>-7.48%</b>	<b>33.14%</b>
<b>4,214</b>	<b>\$ 74,300</b>	<b>(2,357)</b>	<b>\$ 71,943</b>

YTD Comparison FY22 to FY21 FINAL  
 MTD Comparison from Prior Month  
 (MARCH 2022 to APRIL 2022)

Fiscal Year 21	Arroyo del Oso			Ladera			Los Altos			Puerto del Sol			GMD			Total Rounds	Total Green Fee Revenue	Total Golf Pass Revenue	Total Golf Pass & Green Fee Revenue
	Rounds	Green Fee Revenue	Golf Pass Revenue	Rounds	Green Fee Revenue	Golf Pass Revenue	Rounds	Green Fee Revenue	Golf Pass Revenue	Rounds	Green Fee Revenue	Golf Pass Revenue	Rounds	Green Fee Revenue	Golf Pass Revenue				
July	10,217	\$ 175,245	\$ 13,900	8,065	\$ 115,284	\$ 10,976	7,084	\$ 102,328	\$ 13,023	4,746	\$ 61,908	\$ 3,800	\$ 1,048	30,112	\$ 454,765	\$ 42,547	\$ 497,312		
August	10,320	\$ 183,071	\$ 12,895	8,203	\$ 121,754	\$ 14,357	7,089	\$ 105,837	\$ 5,871	4,589	\$ 61,013	\$ -	\$ 1,048	30,781	\$ 471,676	\$ 34,171	\$ 505,848		
September	8,536	\$ 150,340	\$ 8,300	7,171	\$ 102,053	\$ 10,971	6,541	\$ 92,211	\$ 6,919	3,698	\$ 49,714	\$ -	\$ 1,529	25,945	\$ 394,318	\$ 27,719	\$ 422,037		
October	7,913	\$ 139,313	\$ 8,800	6,238	\$ 89,572	\$ 10,324	6,077	\$ 87,048	\$ 5,867	3,357	\$ 44,125	\$ -	\$ 4,843	23,885	\$ 380,059	\$ 29,853	\$ 389,892		
November (Closed 16-30)	3,367	\$ 58,096	\$ 5,410	2,763	\$ 38,793	\$ 8,271	2,470	\$ 33,284	\$ 3,010	1,073	\$ 18,148	\$ -	\$ -	9,967	\$ 148,321	\$ 16,890	\$ 165,212		
December (Closed 1 & 25)	3,537	\$ 58,159	\$ 7,886	3,487	\$ 46,137	\$ 1,048	2,957	\$ 32,832	\$ 7,371	1,635	\$ 20,080	\$ 2,267	\$ 3,800	11,616	\$ 157,203	\$ 22,171	\$ 179,374		
January (Closed 26-28 Snow)	4,670	\$ 79,689	\$ 8,438	4,031	\$ 54,951	\$ 5,414	3,974	\$ 43,659	\$ 12,329	1,977	\$ 24,986	\$ -	\$ 1,571	14,052	\$ 202,945	\$ 27,752	\$ 230,697		
February (Closed 1 & 25)	4,660	\$ 76,704	\$ 13,390	3,882	\$ 51,464	\$ 2,552	3,224	\$ 40,677	\$ 10,888	1,976	\$ 25,118	\$ -	\$ 3,010	13,762	\$ 193,933	\$ 29,638	\$ 223,571		
March (Closed 14-18 Snow)	6,919	\$ 113,991	\$ 21,800	5,602	\$ 74,659	\$ 10,614	4,900	\$ 60,794	\$ 14,505	2,874	\$ 34,887	\$ 1,048	\$ 657	20,245	\$ 284,531	\$ 40,833	\$ 325,364		
April	8,062	\$ 131,414	\$ 22,257	6,547	\$ 90,190	\$ 6,286	5,814	\$ 85,412	\$ 7,533	3,244	\$ 39,930	\$ 4,067	\$ 7,371	23,667	\$ 346,946	\$ 47,505	\$ 394,450		
May		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		0	\$ -	\$ -	\$ -		
June		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		0	\$ -	\$ -	\$ -		
<b>Total FY21</b>	<b>64,714</b>	<b>\$ 1,165,702</b>	<b>\$ 123,076</b>	<b>55,989</b>	<b>\$ 785,052</b>	<b>\$ 81,014</b>	<b>49,530</b>	<b>\$ 694,002</b>	<b>\$ 87,714</b>	<b>29,399</b>	<b>\$ 379,890</b>	<b>\$ 10,971</b>	<b>\$ 24,886</b>	<b>203,132</b>	<b>\$ 3,014,727</b>	<b>\$ 326,861</b>	<b>\$ 3,341,588</b>		
FY22	71,981	\$ 1,241,353	\$ 83,009	55,930	\$ 806,301	\$ 88,509	53,499	\$ 774,622	\$ 101,095	28,433	\$ 373,093	\$ 15,995	\$ 106,348	209,643	\$ 3,195,368	\$ 394,957	\$ 3,590,325		
FY21	68,214	\$ 1,165,702	\$ 123,076	55,989	\$ 785,052	\$ 81,014	49,530	\$ 694,002	\$ 87,714	29,399	\$ 379,890	\$ 10,971	\$ 24,886	203,132	\$ 3,014,727	\$ 326,861	\$ 3,341,588		
Deltas(s)	3,767	\$ 75,650	\$ 140,067	5,941	\$ 21,249	\$ 7,495	3,969	\$ 80,620	\$ 13,381	9,034	\$ 93,203	\$ 4,924	\$ 81,662	6,711	\$ 180,641	\$ 68,096	\$ 248,737		



FISCAL YEAR 2022  
 COMPLETE\_FUND 110 - General Fund  
 COMPLETE\_PROGRAM 4500018 - PR-Golf Program  
 ACCOUNT\_TYPE\_DESCR Revenue  
 COMPLETE\_ACCOUNT (All)

Row Labels	202107	202108	202109	202110	202111	202112	202201	202202	202203	202204	202205	Grand Total
4511001 - PR-Golf-Strategic Support	\$ (16,165.00)	\$ (2,913.44)	\$ (10,055.00)	\$ (5,780.00)	\$ (4,580.00)	\$ (8,410.00)	\$ (7,327.00)	\$ (5,475.00)	\$ (11,105.00)	\$ (50,449.75)	\$ (3,434.02)	\$ (122,260.19)
4512006 - PR-Arroyo Del Oso-GF	\$ (229,497.70)	\$ (210,464.34)	\$ (197,191.71)	\$ (189,754.75)	\$ (146,011.09)	\$ (135,433.70)	\$ (117,029.15)	\$ (95,928.90)	\$ (150,458.57)	\$ (158,846.96)	\$ (1,530,616.87)	\$ (1,830,616.87)
4512007 - PR-Ladera-GF	\$ (164,852.01)	\$ (153,528.60)	\$ (129,146.93)	\$ (140,337.20)	\$ (101,254.32)	\$ (68,443.33)	\$ (78,619.87)	\$ (66,409.73)	\$ (107,164.52)	\$ (103,627.58)	\$ (1,113,384.09)	\$ (1,113,384.09)
4512008 - PR-Los Altos-GF	\$ (161,487.62)	\$ (167,956.79)	\$ (137,617.77)	\$ (131,369.33)	\$ (94,897.65)	\$ (68,142.12)	\$ (82,082.94)	\$ (67,391.63)	\$ (105,013.82)	\$ (105,281.68)	\$ (3,434.02)	\$ (1,124,675.37)
4512009 - PR-Puerto Del Sol-GF	\$ (67,574.41)	\$ (69,642.07)	\$ (55,282.21)	\$ (55,208.13)	\$ (38,585.64)	\$ (25,118.95)	\$ (31,331.09)	\$ (22,263.48)	\$ (37,496.09)	\$ (44,724.71)	\$ (447,226.72)	\$ (447,226.72)
<b>Grand Total</b>	<b>\$ (639,576.74)</b>	<b>\$ (604,505.24)</b>	<b>\$ (529,293.62)</b>	<b>\$ (522,449.41)</b>	<b>\$ (385,328.70)</b>	<b>\$ (305,548.10)</b>	<b>\$ (316,389.99)</b>	<b>\$ (257,468.74)</b>	<b>\$ (411,238.00)</b>	<b>\$ (462,930.68)</b>	<b>\$ (3,434.02)</b>	<b>\$ (4,438,163.24)</b>

FY22 Revenues Through April 2022 4,434,729.22  
 -  
 # 4,438,163.24  
 3,434.02 Partial May R

FY22 Expenses Through April 2022-3,223,687.82  
 -  
 # 1,211,041.40  
 Estimated w, Fiscal Still

Adjusting Fund & Account int



FISCAL\_YEAR 2022  
 COMPLETE\_FUND 110 - General Fund  
 COMPLETE\_PROGRAM 4500018 - PR-Golf Program  
 ACCOUNT\_TYPE\_DESCR Expense  
 COMPLETE\_ACCOUNT (All)

Row Labels	202107	202108	202109	202110	202111	202112	202201	202202	202203	202204	Grand Total
4511001 - PR-Golf-Strategic Support	\$	\$ 52,106.19	\$ 61,924.60	\$ 45,438.74	\$ 48,339.11	\$ 50,547.01	\$ 50,888.50	\$ 52,790.69	\$ 56,720.52	\$ 49,464.31	\$ 526,306.66
4512005 - PR-Golf Courses-GF	\$	\$ 3,211.59	\$ 129,865.85	\$ 102,686.12	\$ 112,819.73	\$ 82,546.62	\$ 82,546.62	\$ (27,393.19)	\$ (148,733.84)	\$ 131,815.78	\$ 145,395.96
4512006 - PR-Arroyo Del Oso-GF	\$	\$ 55,505.82	\$ 61,550.59	\$ 56,283.69	\$ 47,088.28	\$ 42,158.93	\$ 67,325.47	\$ 83,959.62	\$ 174,519.00	\$ 52,734.64	\$ 923,791.04
4512007 - PR-Ladera-GF	\$	\$ 47,049.39	\$ 45,900.71	\$ 50,195.89	\$ 42,932.45	\$ 46,761.70	\$ 45,620.85	\$ 36,510.12	\$ 97,423.20	\$ 33,442.74	\$ 479,361.38
4512008 - PR-Los Altos-GF	\$	\$ 64,135.73	\$ 70,058.87	\$ 64,467.47	\$ 55,384.31	\$ 53,675.30	\$ 75,873.88	\$ 56,966.92	\$ 68,452.37	\$ 85,934.82	\$ 636,307.82
4512009 - PR-Puerto Del Sol-GF	\$	\$ 31,101.47	\$ 31,163.14	\$ 64,916.06	\$ 28,462.28	\$ 27,683.29	\$ 124,794.63	\$ 47,233.40	\$ 49,875.12	\$ 71,757.86	\$ 512,524.96
<b>Grand Total</b>	<b>\$</b>	<b>\$ 253,110.19</b>	<b>\$ 396,626.15</b>	<b>\$ 400,473.83</b>	<b>\$ 332,125.79</b>	<b>\$ 301,164.95</b>	<b>\$ 304,068.97</b>	<b>\$ 289,948.32</b>	<b>\$ 264,194.73</b>	<b>\$ 337,621.56</b>	<b>\$ 3,223,687.82</b>